

Strategic Plan Goal and Initiative

GOAL A

Professional Workforce

Preferred Employer for Skilled, Motivated, and Professional Staff

Initiative 1

Maintain a high-quality workforce to meet current and future needs and challenges



Major Strategic Plan Initiatives that are planned to be undertaken in the next 5 years support each of the stated Goals. The funding of Initiatives will occur through the normal budget process and progress on funded Initiatives will be regularly reported to the Board of Directors. The Initiatives are

In·i·ti·a·tive

The ability to assess and initiate things independently: "use your initiative. imagination, and common sense*

2. The power or opportunity to act or take



Professional Workforce

PREFERRED EMPLOYER FOR SKILLED, MOTIVATED, AND

Initiative #1 - Maintain a high-quality workforce to meet current

Initiative Description – This initiative includes programs and activities designed to attract and retain top talent and demonstrate our commitment to continuous improvement to ensure the workforce remains well-positioned to perform the functions required of Zone 7. This initiative also seeks to enhance opportunities for collaboration

- Anticipated Activities Key activities are anticipated to include: Maintain programs that foster employee engagement and encourage a
- Continue to conduct classification studies to assess overall organizational structure and identify paths for career progression
- Continue to conduct compensation studies to ensure salaries are competitive



2025-2029

5-YEAR STRATEGIC PLAN

AB 2561 – Key Provisions

Requires public agencies to present the status vacancies and recruitment/retention efforts in a public hearing at least once per fiscal year

Employee organizations have a right to make presentations

20% vacancy threshold



Vacancies

Bargaining Unit	Vacancy Rate
Alameda County Management Employees Association (ACMEA)	0 percent
Building Trades Council of Alameda County (BTC)	9.5 percent
International Federation of Professional and Technical Engineers (Local 21)	17.6 percent
Service Employees Internation Union 1021 (SEIU)	16.9 percent

Unrepresented Management – 27.8 percent



Recruitment & Retention

- Employee Engagement (employee led activities, employee recognition, seasonal activities, etc.)
- Recruitment Strategies (intern program, job fairs, targeted recruitment, etc.)
- Alternative Work Schedules
- Hybrid (In-Office/Home) Work Option for qualifying positions
- Training and Professional Development Opportunities
- Tuition Reimbursement
- Competitive Wages
- Longevity Pay





